Financial Statements and Supplementary Information with Independent Auditor's Report

December 31, 2020

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Contents

Independent Auditor's Report	1
Management's Discussion and Analysis	4
Financial Statements	
Statement of Net Position	7
Statement of Revenues, Expenses, and Changes in Net Position	8
Statement of Cash Flows	9
Notes to the Financial Statements	10
Required Supplementary Information	
Schedule of the Department's Proportionate Share of the Net Pension Liability	26
Schedule of Department Contributions	27
Schedule of Changes in the Department s Proportionate Share of the Total OPEB Liability and Related Ratios	28
Other Supplementary Information	
Budgetary Comparison Schedule	29
Schedule of Net Revenues and Debt Service Requirements	30
Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with <i>Government Auditing Standards</i> – Independent	
Auditor's Report	31



Independent Auditor's Report

Members of the City Council City of North Little Rock, Arkansas

Report on the Financial Statements

We have audited the accompanying financial statements of the City of North Little Rock Electric Department (Department), enterprise fund of the City of North Little Rock, Arkansas, as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the Departments' basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Members of the City Council City of North Little Rock, Arkansas Page 2

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of the Department, as of December 31, 2020, and the changes in financial position and cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matters

As discussed in *Note 1*, the financial statements present only the Department and do not purport to, and do not, present fairly the financial position of the City of North Little Rock, Arkansas, as of December 31, 2020, the changes in its financial position, or, where applicable, their cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and pension and other postemployment benefit information as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the Department's basic financial statements. The budgetary comparison schedule and the schedule of net revenues and debt service requirements as listed in the table of contents, is presented for purposes of additional analysis and is not a required part of the basic financial statements.

Members of the City Council City of North Little Rock, Arkansas Page 3

The budgetary comparison schedule and the schedule of net revenues and debt service requirements are the responsibility of management and were derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the budgetary comparison schedule and the schedule of net revenues and debt service requirements are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we also have issued our report dated May 25, 2021, on our consideration of the Department's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the Department's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Department's internal control over financial reporting and compliance.

Dallas, Texas May 25, 2021

BKD, LLP

Management's Discussion and Analysis December 31, 2020and 2019

This section presents management's analysis of the City of North Little Rock Electric Department's (Department or NLRED) financial condition and activities for the year. This information should be read in conjunction with the financial statements.

Overview

Management's Discussion and Analysis (MD&A) serves as an introduction to, and should be read in conjunction with, the basic financial statements and supplementary information. The MD&A represents management's examination and analysis of the Department's financial condition and performance.

The financial statements report information about the NLRED using full accrual accounting methods as utilized by similar business activities in the private sector. The financial statements include a statement of net position, statement of revenues, expenses and changes in net position, statement of cash flows, notes to the financial statements, and other supporting schedules.

The statement of net position presents the financial position of the NLRED on a full accrual historical cost basis. This statement presents information on all of the assets and deferred outflows of resources as well as all of the liabilities and deferred inflows of resources with the difference reported as net position. Over time, increases and decreases in net position are indicators of whether the financial position of the NLRED is improving or deteriorating.

While the statement of net position provides information about the nature and amount of resources and obligations at year-end, the statement of revenues, expenses, and changes in net position presents the results of the business activities over the course of the fiscal year and information as to how the net position changed during the year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the cash flows.

The statement of cash flows presents changes in cash and cash equivalents resulting from operational, financing, and investing activities. This statement presents cash receipts and disbursements information only.

The notes to the financial statements and supplementary information are provided to disclose information that is essential to a full understanding of the material data provided in the financial statements.

The financial statements were prepared by NLRED staff from its detailed transactions for the year ending December 31, 2020. The financial statements were audited and adjusted, if material, during the independent external audit process.

Financial Analysis

The financial statements on pages 7 through 9 provide information about the financial activities of NLRED. The following information is an analysis of the year presented.

Management's Discussion and Analysis December 31, 2020and 2019

Statement of Net Position

As of December 31, 2020 total assets and deferred outflows exceeded total liabilities and deferred inflows by \$155,089,170. Of the total net position, \$107,272,083 was invested in capital assets, \$3,110,730 was restricted for debt service and \$44,706,357 was unrestricted.

	2020	2019
Current Assets	\$ 59,495,124	\$ 52,906,902
Non-current Assets	12,189,620	11,633,090
Property, Plant, and Equipment, Net	133,534,875	136,611,767
Deferred Outflows of Resources	1,777,640	1,598,695
Current Liabilities	10,826,941	8,984,330
Non-current Liabilities	39,670,258	43,063,558
Deferred Inflows of Resources	1,410,890	1,663,244
Net Position		
Net Investment in Capital Assets	107,272,083	105,196,767
Restricted for Debt Service	3,110,730	3,166,687
Unrestricted Net Position	44,706,357	40,675,868

The current ratio is an indication of short-term liquidity and is calculated by dividing current assets by current liabilities. A resulting number greater than one indicates current assets in excess of current needs that can be applied in future periods. The current ratio for NLRED was 5.50 for 2020, compared 5.89 for 2019. Another ratio that is computed from this statement is the debt utilization ratio, which indicates what percentage the total debt is to total assets. This ratio is calculated by dividing total debt by total assets. The debt utilization ratios for the years ending December 31, 2020 and 2019, were 13 percent and 15 percent, respectively.

Capital assets decreased by approximately 3 million as a result of 8 million in additions to the electric system offset by 11 million in current year depreciation expense.

Management's Discussion and Analysis December 31, 2020and 2019

Statement of Revenues, Expenses, and Changes in Net Position

For the year ending December 31, 2020, operating revenues were \$87,823,845 and operating expenses were \$68,048,217. Non-operating revenues (expenses), net totaled \$59,754 which consisted of non-operating revenues of \$506,680 and non-operating expenses of \$446,926. Transfers to the City were \$13,649,346. The result was an increase in net position in the amount of \$6,049,848.

	 2020	2019
Operating revenues	\$ 87,823,545	\$ 93,442,310
Operating expenses	68,046,217	72,056,244
Non-operating revenues	506,680	2,013,794
Non-operating expenses	584,814	1,122,772
Transfers to the City	 13,649,346	 11,999,960
Increase in net position	\$ 6,049,848	\$ 10,277,128

The NLRED operating revenues for 2020 decreased \$5,618,765 from 2019. The main reason for the decrease was the result of milder weather patterns and the impact of COVID-19 in 2020 as compared to 2019. The majority of NLRED operating revenue is derived from residential and commercial customers. The total customers served during 2020 across all classes was 39,261.

Operating expenses, including depreciation expense, decreased \$4,010,027 in 2020. This decrease was a result of a decrease in the cost of power for 2020.

Budget-to-Actual Comparison

The budget is prepared internally by NLRED based on the prior year's activity. The previous year amounts are adjusted to reflect anticipated activity for the current year. As with any budget, there are differences between anticipated and actual results.

Actual operating revenues were less than budgeted by approximately \$16.5M due to a combination of sales being down due to weather patterns and \$8M in other income of project rollovers and reserves that did not materialize. Operating expenses, not including depreciation, were approximately \$20.2M less than the amount budgeted due to a decrease in purchased electricity. The change in Net Position was approximately \$1.4M greater than the amount budgeted.

See "Budgetary Comparison Schedule" on page 29 of this report.



Statement of Net Position Year Ended December 31, 2020

Assets		
Current Assets		
Cash and cash equivalents	\$	40,948,244
Investments		3,082,031
Accounts receivable, net of allowance		3,662,445
Other receivables		16,030
Due from other funds		290,582
Unbilled revenue		6,047,401
Materials and supplies		3,722,751
Prepaid expenses	-	1,725,640
Total current assets		59,495,124
Non-Current Assets		10.554.620
Restricted cash and cash equivalents		10,554,620
Due from other funds		1,635,000
Total other non-current assets		12,189,620
Property, Plant and Equipment		212.025.002
Property, plant, and equipment		313,825,992
Less: accumulated depreciation		(180,291,117)
Total property, plant, and equipment	-	133,534,875
Total assets		205,219,619
Deferred Outflows of Resources		450 -45
Deferred loss on refunding		169,545
Deferred amounts related to pensions		1,507,549
Deferred amounts related to OPEB		100,546
Total deferred outflows of resources		1,777,640
Total assets and deferred outflows of resources	\$	206,997,259
Liabilities		
Current Liabilities		
Accounts payable	\$	1,544,524
Accrued expenses and other liabilities		663,419
Due to other funds		2,825,743
Bonds payable – current portion		5,507,807
Accrued compensated absences		95,006
Accrued interest payable		190,442
Total current liabilities		10,826,941
Noncurrent Liabilities		
Customer deposits payable		7,147,379
Net pension liability		9,139,491
Total OPEB liability		704,806
Accrued compensated absences – noncurrent portion		1,754,052
Bonds payable – noncurrent portion		20,924,530
Total noncurrent liabilities		39,670,258
Total liabilities		50,497,199
Deferred Inflows of Resources		
Deferred inflows related to pensions		1,269,862
Deferred inflows related to OPEB		141,028
Total deferred inflows of resources		1,410,890
Net Position		
Net investment in capital assets		107,272,083
Restricted for debt service		3,110,730
Unrestricted net position		44,706,357
Total net position		155,089,170
Total liabilities, deferred inflows of resources, and net position	\$	206,997,259

Statement of Revenues, Expenses, and Changes in Net Position Year Ended December 31, 2020

Operating Revenues	
Sale of electricity, net of uncollectible accounts	\$ 86,010,755
Penalty income	934,538
Miscellaneous income	878,252
Total operating revenues	87,823,545
Operating Expenses	
Salaries and fringe benefits	9,666,504
Purchased electricity	40,112,092
Maintenance	2,850,060
Franchise tax	709,617
Depreciation	11,038,516
Other services and charges	3,669,428
Total operating expenses	68,046,217
Operating Income	19,777,328
Nonoperating Revenues (Expenses)	
Interest and investment income	444,439
Interest expense	(443,426)
Bond issuance cost	(137,888)
Trustee fees	(3,500)
Intergovernmental revenue	62,241
Total nonoperating revenues (expenses), net	(78,134)
Income Before Transfers Out	19,699,194
Transfers to Other City Funds	13,649,346
Increase in Net Position	6,049,848
Net Position, Beginning of Year	149,039,322
Net Position, End of Year	\$ 155,089,170

Statement of Cash Flows Year Ended December 31, 2020

Cash Flows from Operating Activities	
Receipts from customers	\$ 86,954,259
Payments to vendors	(4,601,153)
Payments for purchase of electricity	(40,112,092)
Payments for taxes	(709,617)
Payments to employers	 (8,502,868)
Net cash flows provided from operating activities	 33,028,529
Cash Flows from Noncapital Financing Activities	
Transfers to other departments	(13,649,346)
Reduction of loans to other funds	 65,000
Net cash flows used by noncapital financing activities	 (13,584,346)
Cash Flows from Capital and Related Financing Activities	
Repayment of long-term debt and bonds payable	(4,982,663)
Purchase of property, plant, and equipment	(7,961,624)
Interest paid	(838,845)
Bond issuance cost	(137,888)
Trustee payments	(3,500)
Proceeds from grants	62,241
Net cash flows used by capital and related financing activities	 (13,862,279)
Cash flows from investing activities	
Proceeds from sale of investments	12,021,132
Purchase of investments	(2,000,000)
Interest on investments	444,439
Net cash flows provided from investing activities	 10,465,571
Net Increase in Cash and Cash Equivalents	16,047,475
Cash and Cash Equivalents, Beginning of the Year	 35,455,389
Cash and Cash Equivalents, End of the Year	\$ 51,502,864
Reconciliation of Operating Income to Net Cash Provided	
from Operating Activities	
Operating income	\$ 19,777,328
Adjustments to Reconcile Operating Income to Net Cash Provided from (Used By) Operating Activities	
Depreciation expense	11,038,516
Decrease in assets and deferred outflows of resources	
Accounts receivable	(593,183)
Unbilled revenues	(276,103)
Prepaid expenses	177,312
Inventory	(491,435)
Deferred outflows of resources	(9,400)
Increase (decrease) in liabilities and deferred inflows of resources:	
Accounts payable	1,717,628
Accrued expenses	9,651
Customer deposits payable	505,179
Pension and OPEB	1,299,484
Compensated absences	125,906
Deferred inflows of resources	 (252,354)
Net cash provided from operating activities	\$ 33,028,529

Notes to Financial Statements December 31, 2020

Note 1: Summary of Significant Accounting Policies

Principles of Operations and Reporting Entity

The City of North Little Rock Electric Department (Department) generates and provides electrical power to residents and businesses of the City of North Little Rock, Arkansas (City), and other communities in Pulaski County, Arkansas. The Department extends credit to customers on an unsecured basis. The financial statements present only the Department, an enterprise fund, and are not intended to present the financial position of the City of North Little Rock, Arkansas.

Basis of Accounting

The financial statements of the Department have been prepared in conformity with accounting principles generally accepted in the United States of America as applied to governmental entities. As an enterprise fund of the City of North Little Rock, the Department has adopted the provisions of Government Accounting Standards Board (GASB) Statement No. 34, *Basic Financial Statements and Management Discussion and Analysis for State and Local Governments* (GASB 34). GASB 34 established standards for external financial reporting for all state and local governmental entities, which includes a statement of net position, a statement of revenues, expenses and changes in net position, and a statement of cash flows. It requires the classification of net position into the three components below:

- Restricted consists of constraints placed on net position imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or constraints imposed by law through constitutional provisions or enabling legislation.
- Net Investment in Capital Assets consists of capital assets, including restricted capital
 assets, net of accumulated depreciation and reduced by the outstanding balances of any
 bonds, mortgages, notes or other borrowing that are attributable to the acquisition,
 construction, or improvement of those assets.
- Unrestricted consists of net position that does not meet the definition of "restricted" or "net investment in capital assets".

The Department's policy is to first apply restricted resources when an expense or outlay is incurred for purposes for which both restricted and unrestricted net position is available.

The Department recognizes revenue and expenses using the accrual method of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. The Department distinguishes operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services in connection with the principal ongoing operations of the Department. Operating expense for the proprietary funds includes the cost of personnel, supplies, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Notes to Financial Statements December 31, 2020

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, the disclosure of contingent assets and liabilities, and the reported revenues and expenses. Actual results could vary from the estimates that were assumed in preparing the financial statements.

Cash and Cash Equivalents

For purposes of the statement of cash flows, the Department considers all highly liquid cash investments with original maturities of less than three months to be cash equivalents.

Accounts Receivable

Accounts receivable are stated at the amount billed to customers. The Department utilizes the allowance method of accounting for uncollectible accounts receivable. The Department reviews their customer accounts on a monthly basis and records a reserve for specific amounts that management determines may not be collected, which generally will include accounts that are more than 90 days past due. In addition, the Department has established a general reserve for potential uncollectible accounts based on historical bad debts. Amounts are written off at the point when collection attempts have been exhausted, which is usually nine months after the account is past due. Management uses significant judgment in estimating uncollectible amounts. In estimating uncollectible amounts, management believes the Department's processes effectively address its exposure to doubtful accounts. Changes in economic, industry, or specific customer conditions may require adjustment to the allowance recorded by the Department. Accounts receivable are net of an allowance for doubtful accounts of \$761,089 at December 31, 2020.

Unbilled Revenues

The Department bills customers for electric services after usage based upon meter readings made during the month. The Department records a receivable for unbilled revenue at December 31 for estimated usage for which bills have not been sent.

Inventory and Prepaid Items

Inventory consists of materials and supplies valued at the lower of cost or market, using the average cost method. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid assets.

Notes to Financial Statements December 31, 2020

Property, Plant, and Equipment

Property, plant, and equipment are stated at cost unless otherwise noted. Depreciation is provided by the straight-line method over the estimated useful lives of the related assets ranging from five to fifty years. The cost of additions to property, plant and equipment include contractual work, direct labor, materials, and allocable overhead. Costs of repairs and maintenance that do not improve or extend the lives of the assets are charged to expense as incurred.

Restricted Cash

The Departments bond agreements restrict certain assets for the payment of debt service, capital improvements, and repairs and maintenance, as well as certain resources set aside for their repayment, are classified as restricted assets on the statement of net position.

Compensated Absences

The Department policies permit most employees to accumulate vacation and sick leave benefits that may be realized as paid time off, or in limited circumstances, as a cash payment. The Department has accrued a liability for vacation and sick leave pay, which has been earned but not taken by employees.

Deferred Outflows/Inflows of Resources

In addition to assets, the statement of financial position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position that applies to a future reporting period(s), and so will not be recognized as an outflow of resources (expense) until then. The Department has three types of items that qualify for reporting in this category. The deferred pension outflows relate to pension items requiring deferral under GASB 68, the deferred outflows from other postemployment benefits relate to OPEB items requiring deferral under GASB 75. The department also has deferred outflows related to loss on bond refunding which will be amortized over the life if the refunding bond or new bond, whichever is shorter.

In addition to liabilities, the statement of financial position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position that applies to a future reporting period(s) and so will not be recognized as an inflow of resources (revenue) until that time. The Department has two types of items that qualify for reporting in this category. The deferred pension inflows relate to pension items requiring deferral under GASB 68 and the deferred inflows from other postemployment benefits relate to OPEB items requiring deferral under GASB 75.

Notes to Financial Statements December 31, 2020

Transfers to General Fund

The Department transfers funds to the General Fund of the City of North Little Rock, Arkansas based on amounts directed and authorized by the City Council in the annual budget. These transfers are accounted for as operating transfers. The amount of transfers is \$13,649,346 for the year ended December 31, 2020.

Note 2: Deposits, Investments and Investment Income

Interest Rate Risk

The Department has no formal policy to limit its exposure to fair value losses due to rising interest rates. The investments subject to interest rate risk at December 31, 2020, are as follows:

			Investr	nent Matı	urities (in	Years)	
	Fair \	/alue	0-1	1.	-2	2	-5
December 31, 2020							
U.S. agency securities	\$	-	\$ _	\$	-	\$	-
Money market mutual funds	12,	018,926	12,018,926				
Total investments	\$ 12,	018,926	\$ 12,018,926	\$		\$	

Credit Risk

Credit risk is the risk that the issuer or other counterparty to an investment will not fulfill its obligations. Provisions of debt agreements require the investments by the Department be rated no less than Aa by Moody's Investors Service and AA by Standard and Poor's Investor Service.

Custodial Credit Risk

For an investment, custodial credit risk is the risk that, in the event of a failure of the counterparty, the Department will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. State statutes require all time and demand deposits to be fully insured or collateralized. Accounts with under \$250,000 balance of either an interest bearing account or non-interest bearing account are covered by FDIC deposit insurance. The total cash held in demand deposits has been fully collateralized and meets statutes' requirements. At December 31, 2020, none of the Department's bank balances of \$40,328,421 (with a carrying value of \$39,483,938) were exposed to custodial credit risk.

Notes to Financial Statements December 31, 2020

Concentration of Credit Risk

The Department places no limit on the amount that may be invested in any one issuer. The Department had amounts deposited in common trust and money market funds totaling \$12,018,926 which are included in cash and cash equivalents and restricted cash and cash equivalents at December 31, 2020.

Fair Value of Investments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. Fair value measurements must maximize the use of observable inputs and minimize the use of unobservable inputs. There is a hierarchy of three levels of inputs that may be used to measure fair value:

- Level 1 Quoted prices in active markets for identical assets or liabilities
- Level 2 Observable inputs other than Level 1 prices, such as quoted prices for similar assets or liabilities; quoted prices in markets that are not active; or other inputs that are observable or can be corroborated by observable market data for substantially the full term of the assets or liabilities
- **Level 3** Unobservable inputs supported by little or no market activity and are significant to the fair value of the assets or liabilities

The following table presents the fair value measurements of assets recognized in the accompanying financial statements measured at fair value on a recurring basis and the level within the fair value hierarchy in which the fair value measurements fall at December 31, 2020:

	Fair Value	Quoted Prices in Active Markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	Significant Unobservabl e Inputs (Level 3)
December 31, 2020 Investments by fair value level				
U.S. agency securities	\$ 3,082,031	\$ -	\$ 3,082,031	\$ -
Total investments by fair value level	3,082,031	\$ -	\$ 3,082,031	\$ -
Investment measured at amortized cost Money market mutual funds	12,018,926 *	k		
Total investments	\$ 15,100,957			

^{*} Included in Cash and Cash Equivalents Per Report

Notes to Financial Statements December 31, 2020

Note 3: Property, Plant and Equipment

Property, plant, and equipment consisted of the following at December 31, 2020:

	Balance January 1,				Balance December 31,
	2020	Additions	Retirements	Transfers	2020
Capital assets, not being depreciated					
Land	\$ 2,032,960	\$ -	\$ -	\$ -	\$ 2,032,960
Construction in progress	7,442,884	5,796,702		(6,922,483)	6,317,103
Total capital assets, not					
being depreciated	9,475,844	5,796,702		(6,922,483)	8,350,063
Capital assets, being depreciated					
Plant and equipment	296,732,449	2,212,358	(391,361)	6,922,483	305,475,929
Total capital assets, being					
depreciated	296,732,449	2,212,358	(391,361)	6,922,483	305,475,929
Less accumulated depreciation for:					
Plant and equipment	(169,596,526)	(11,038,516)	343,925		(180,291,117)
Total accumulated depreciation	(169,596,526)	(11,038,516)	343,925		(180,291,117)
Total capital assets, being					
depreciated, net	127,135,923	(8,826,158)	(47,436)	6,922,483	125,184,812
Total capital assets, net	\$ 136,611,767	\$ (3,029,456)	\$ (47,436)	\$ -	\$ 133,534,875

Note 4: Long-Term Debt

On November 1, 2016, the Department issued a Series 2016 refunding revenue bond totaling \$13,845,000. Principal on the bond shall be paid annually, on a graduated basis, on May 1 of each year, commencing May 1, 2018, with the final payment due May 1, 2031. The bond shall bear interest at a fixed rate per annum for 96 months equivalent to 2.47 percent and at a fixed rate per annum equivalent to 2.57 percent for the remaining 78 months. Interest will be payable semiannually on May 1 and November 1 of each year, commencing May 1, 2018.

On March 6, 2020, the Department issued a Series 2020 A & B refunding revenue bond totaling \$16,479,710. Principal on the bond shall be paid annually, on a graduated basis, on July 1 of each year, commencing July 1, 2020, with the final payment due July 1, 2025. The bond shall bear interest rates ranging between 1.853 percent and 1.921 percent. Interest will be payable semiannually on July 1 and December 1 of each year, commencing July 1, 2020.

As a result of the refunding, the Department reduced its total debt services requirements by \$768,577, which resulted in an economic gain (difference between the present value of the debt service payments on the old and new debt) of approximately \$720,652.

Notes to Financial Statements December 31, 2020

The following is a summary of the bonds payable activity for the years ended December 31, 2020:

	Beginning Balance January 1, 2020	Additions	Retirements	Ending Balance December 31, 2020	Due Within One Year
Revenue bonds Accrued compensated absences	\$ 31,415,000 1,723,152	\$ 16,479,710 227,513	\$ 21,462,373 101,607	\$ 26,432,337 1,849,058	\$ 5,507,807 95,006
Total	\$ 33,138,152	\$ 16,707,223	\$ 21,563,980	\$ 28,281,395	\$ 5,602,813

Aggregate payments of the bonds outstanding are as follows for the years ending December 31:

		Revenue Bonds						
	F	Principal		Interest		Total		
2021	\$	5,507,807	\$	479,193	\$	5,987,000		
2022		5,609,871		403,060		6,012,931		
2023		2,910,102		317,429		3,227,531		
2024		2,971,910		256,013		3,227,923		
2025		3,027,646		193,246		3,220,892		
2026-2030		5,265,000		399,064		5,664,064		
2031		1,140,000		58,808		1,198,808		
	\$	26,432,337	\$	2,106,812	\$	28,539,149		
	Ψ	20,732,337	Ψ	2,100,012	Ψ_	20,337,147		

The City of North Little Rock, Arkansas, will maintain rates sufficient to produce net revenues equal to at least 125 percent of the annual debt service. Net revenues are defined as all revenues derived from operations of the electric system, including profits from all funds maintained under bond indenture except the project fund, less extraordinary income items and after reduction for normal operating expenses (exclusive of depreciation and noncash items and interest expense). For the year ended December 31, 2020, the Department was in compliance with this covenant.

Note 5: Non-Uniformed Employees Retirement Plan

Plan Description

All full-time employees of the Department are participants of the "The Retirement System of the City of North Little Rock" (Non-uniformed Plan) defined benefit plan. The provisions of the Non-uniformed Plan call for employee contributions of five percent of gross earnings to be paid through payroll withholdings. Each month, the Department contributes 10 percent of each employee's monthly compensation.

Notes to Financial Statements December 31, 2020

The Non-uniformed Plan is a single-employer, defined benefit plan established under Arkansas state law. The Non-uniformed Plan assets are administered by an independent fiduciary agent but governed by a Board of Trustees. The Non-uniformed Plan provides retirement, disability, and survivor benefits to all regular, full time, non-uniformed employees of the Department.

Benefits Provided

The Non-uniformed Plan provides retirement, disability, and death benefits to plan members. Retirement benefits are determined as a percentage of the member's Final Average Earnings.

- Members are eligible to retire with a full benefit under the following conditions:
 - o At age 65
 - o At age 62 with 10 years of service
- Members may retire with a reduced benefit at age 55 with at least 10 years of service.
- Members are eligible for disability benefits at age 50 with 10 years of service.
- Death benefits are paid to a surviving spouse based upon age and length of service.

Contributions

The recommended contribution level for the 2020 Plan Year for the City as a whole, including employee contributions, is 19.15 percent. For 2020, the Department's contributions to the Plan were \$770,446.

Pension Liabilities, Pension Expense, and Deferred Outflows / Inflows of Resources Related to Pensions

The Plan's collective net pension liability of \$32,524,879 was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2021. Each component unit's proportion of the net pension liability was based on the component units share of contributions to the pension plan relative to the total contributions of all participating component units.

At December 31, 2020, the department's proportionate share was 28.1 percent and the Department recorded a liability of \$9,139,491 for its proportionate share of the net pension liability.

Notes to Financial Statements December 31, 2020

For the year ended December 31, 2020, the Department recognized pension expense of \$1,753,827. At December 31, 2020, the Department reported deferred outflows and inflows of resources related to pensions from the following sources:

	Ou	eferred offlows of esources	In	eferred flows of esources
Difference between expected and actual experience	\$	466,255	\$	327,793
Changes of actuarial assumptions		510,711		864,784
Changes in proportion		427,412		77,285
Net difference between projected and actual				
earnings on pension plan investments		103,171		
	\$	1,507,549	\$	1,269,862

Other amounts reported as deferred outflows and inflows of resources related to pensions will be recognized in pension expense as follows:

2020 2021 2022 2023 2023	Amount
2020	\$ 27,417
2021	112,519
2022	(242,640)
2023	321,256
2023	32,717
Thereafter	(13,582)
Total	\$ 237,687

Notes to Financial Statements December 31, 2020

Actuarial Assumptions

The total pension liability in the January 1, 2021, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Cost Method Entry Age Normal

Amortization Method Level of Percent of Pay (3.5% Growth)

Remaining Amortization Period 15 Years
Asset Valuation Method Market Value

Actuarial Assumptions:

Investment Rate of Return 6.5%

Salary Increases 3.5% Annually

Mortality Table Based on the Retirement Plans 2014 Mortality Table

Cost of Living Adjustment (COLA)

The plan does not provide cost of living adjustments (COLA) and none are anticipated or included in these calculations.

Long-Term Expected Return on Plan Assets

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return. The target allocation of the plan and the long-term expected real rates of return are summarized in the table below:

Asset Class	Target Allocation	Long-term Expected Real Rate of Return					
Fixed Income	40%	2.25%					
Domestic Equity	40%	4.75%					
Foreign Equity	12%	6.25%					
Alternatives	4%	4.50%					
Cash	4%	0.25%					
Total	100%						
Expected Inflation		2.50%					

Notes to Financial Statements December 31, 2020

Single Discount Rate

A single discount rate of 6.50 percent was used to measure the total pension liability. This single discount rate was based on the expected rate of return on pension plan investments of 6.50 percent. The projection of cash flows, based on the assumptions made, found that the pension plan's net together with the employer contributions and projected investment returns will be sufficient to meet benefit payments and expenses in all future years.

Sensitivity of the Proportionate Share of the Net Position Liability to Changes in the Discount Rate

The following presents the Department's proportionate share of the net pension liability calculated using the discount rate of 6.50 percent, as well as what the Department's proportionate share of the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (5.50 percent) or one percentage point higher (7.50 percent) than the current rate:

	1% Decrease	Current	1% Increase
	(5.5%)	Single Rate	(7.5%)
The Department's proportionate share of			
the net pension liability	\$ 12,398,705	\$ 9,139,491	\$ 6,817,423

Note 6: Related Party Transactions

The Information Technology (IT) Department of the City serves the needs of all departments city-wide, including the Electric Department. The Electric Department contributes \$1,649,305 annually to the General Fund for the services of the IT Department.

Charges by the Department to the North Little Rock Street Department for the electricity usage amounted to approximately \$120,000 for the year ended December 31, 2020.

On January 30, 2017, a note in the amount of \$1,105,000 was issued from North Little Rock Electric Department to the City of North Little Rock. The note has a maturity date of December 1, 2031, with an interest rate of 3.25 percent. On July 16, 2019, an additional note in the amount of \$790,000 was issued from North Little Rock Electric Department to the City of North Little Rock with an interest rate of 5.25 percent maturing on December 1, 2031. The notes are recorded as a due from other funds on the accompanying balance sheet and the total amount owed to the Department as of December 1, 2020, was \$1,635,000.

Notes to Financial Statements December 31, 2020

Note 7: Litigation

In the normal course of business, the Department is, from time to time, subject to allegations that may or do result in litigation. The Department evaluates such allegations by conducting investigations to determine the validity of each potential claim. Based upon the advice of legal counsel, management records an estimate of the amount of ultimate expected loss, if any. Based on management's evaluation, no amounts were accrued for expected losses as of December 31, 2020. Events could occur that would cause the estimate of the ultimate loss to differ materially in the near term.

Note 8: Other Post-Employment Benefit Plan

Plan Description

Employees of the Department who retire directly from active employment may participate in a single-employer defined benefit healthcare plan (OPEB Plan) sponsored by the City of North Little Rock, Arkansas. No assets are accumulated in a trust that meets the criteria in paragraph 4 of GASB Statement No. 75.

Benefits Provided

The OPEB Plan allows employees to continue health insurance coverage beyond retirement. Although retirees are required to pay 100 percent of the group premium for continued coverage, the higher cost of covering retirees results in a subsidy to those retirees, which is reflected in the recorded OPEB cost. Employees eligible include those who retire directly from active employment at age 55 or over with at least 20 years of service.

Employees Covered by the Benefit Terms

At December 31, 2020, the following employees were covered by the benefit terms:

Inactive employees or beneficiaries currently receiving benefits	1
Inactive employees entitled to but not yet receiving benefits	-
Active employees	118
	119

Notes to Financial Statements December 31, 2020

Actuarial Assumptions

The Department's share of the total OPEB liability was measured as of December 31, 2020, and the total OPEB liability was determined by an actuarial valuation as of December 31, 2020, using the following actuarial assumptions:

Inflation: 3% per year

Healthcare Cost Trend Rates: 8.0% in year 1, decreasing 0.5% each year to an ultimate rate of 5.0%

in year 7

Discount rate: 1.93% per annum, as required by GASB 75
Mortality Table: Based on retirement Plans 2014 Mortality Rate

Total OPEB Liability

The components of the Departments proportionate share of the total OPEB liability at December 31, 2020, were as follows:

Balance at January 1, 2020	\$ 668,809
Changes for the year	
Service cost	35,113
Interest on total OPEB liability	22,831
Difference between expected and actual experience	(104,407)
Benefit payments	(7,162)
Effect of assumptions changes or inputs	 89,622
Net Changes	 35,997
Balance at December 31, 2020	\$ 704,806

Changes in assumptions and other inputs reflect a change in the discount rate from 3.26 percent at December 31, 2019, to 1.93 percent at December 31, 2020.

Notes to Financial Statements December 31, 2020

Sensitivity of the Department's Proportionate Share of the Total OPEB Liability to Changes in Discount Rates

The following presents the Department's proportionate share of the total OPEB liability, as well as what the Departments proportionate share of the total OPEB liability would be if it were calculated using a discount rate that is one percent lower or one percent higher than the current discount rate:

	1% Decrease in Discount Rate (0.93%)			Rate sumption 1.93%)	1% Increase in Discount Rate (2.93%)		
Total OPEB liability	\$	778,136	\$	704,806	\$	636,523	

Sensitivity of the Department's Proportionate Share of the Total OPEB Liability to Changes in the Healthcare Cost Trend Rates

The following presents the Department's proportionate share of the total OPEB liability, as well as what the Department's total OPEB liability would be if it were calculated using a healthcare cost trend rate that is one percent lower or one percent higher than the current healthcare cost trend rate:

		Current						
	in I	Decrease Discount ate (7%)		alth Care end Cost (8%)	1% Increase in Discount Rate (9%)			
Total OPEB liability	_\$	591,074	\$	704,806	\$	847,597		

OPEB Expense and Deferred Outflows/Inflows of Resources Related to OPEB

For the year ended December 31, 2020, the Department recognized OPEB expense of \$53,382. At December 31, 2020, the Department reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Du Ou Re	Deferred Inflows of Resources			
Difference in expected and actual experience Changes of actuarial assumptions	\$	100,546	\$	120,153 20,875	
	\$	100,546	\$	141,028	

Notes to Financial Statements December 31, 2020

Amounts reported as deferred outflows and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending December 31, 2020	C (Ir	Deferred Outflow/ offlow) of sources
2021	\$	(4,562)
2022		(4,562)
2023		(4,562)
2024		(4,562)
2025		(4,562)
Thereafter		(17,672)
Totals	\$	(40,482)

Note 9: Commitments

In 2007, the City of North Little Rock, Arkansas entered into a power purchase agreement with the Missouri Joint Municipal Electric Utility Commission (MJMEUC). Under the agreement, the Department is committed to acquire approximately 60 megawatts of generating capacity from the Plum Point Energy Stations, which was constructed near Osceola, Arkansas and began power generation in 2010. The agreement runs through December 31, 2050, but may end prior to that date if the plant is retired, if certain termination provisions apply, or if otherwise agreed to by the parties. Under the agreement, the Department will pay its proportionate share of the fixed and variable costs of operating the plant and its share of MJMEUC's administrative and other costs associated with the contract. During 2020, the Department paid approximately \$14,700,000 in purchased power from MJMEUC.

The City of North Little Rock, Arkansas has an agreement with Entergy whereby Entergy has interconnected its transmission facilities with the City's facilities to transmit the hydroelectric power and energy generated at Murray Hydroelectric Plant (Plant) to the electric system. The agreement continues as long as the City is authorized to operate the Plant, unless terminated earlier by either party on not less than 60 months advance written notice. Rates are determined based upon agreed-upon formulas, with billings to be made on a monthly basis.

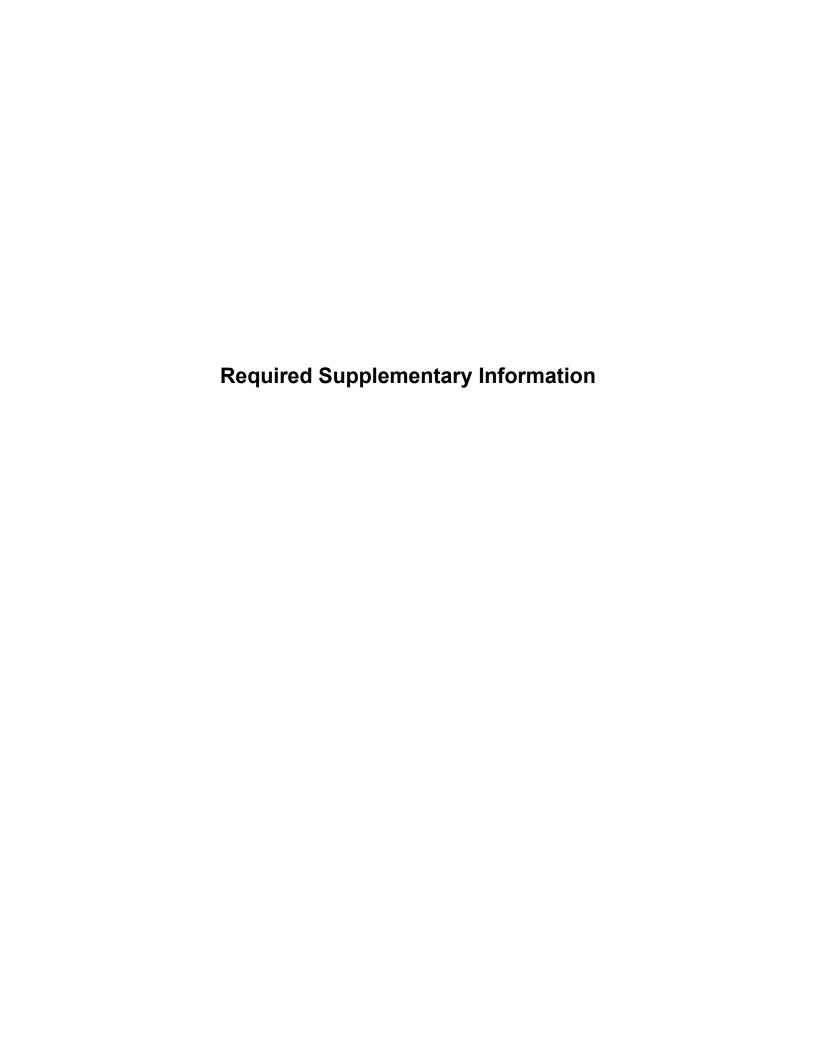
During 2012, the City of North Little Rock established an adjustable Energy Cost Recovery Rider (ECR) as a component of its electric rate structure. The ECR is designed to generate increases or decreases in billings to customers depending on increases or decreases in the cost of purchasing and providing power to its customers. In May of 2019, the City Council adopted Ordinance No. 9000 replacing the two-component ECR variable rider with a single component Power Cost Adjustment (PCA) rider. The PCA, in place with the new rate structure, is easier to calculate and has less variability.

Notes to Financial Statements December 31, 2020

During 2013, the City entered into an energy-only contract in order to capitalize on the cost-effective delivery of power from the Midcontinent Independent System Operator (MISO) market. Under the contract, the City will begin managing the output of its generation resources in the market by selling excess energy into the market at the current market price. When those resources produce insufficient energy, the City will purchase replacement energy from the market at the current market price. During 2020, the Department paid approximately \$10,000,000 in purchased power from MISO.

Note 10: Risk Management

The Department has various insurance policies to cover its potential liability risk areas (e.g., automobile, personal property, contents and outside structures, and worker's compensation). Coverage is provided both commercially and through the Arkansas Municipal League (AML), which is an association of local governments. The Department pays an annual premium to the pool. Management believes the coverage is adequate to preclude any significant uninsured risk exposure to the Department. There have been no significant reductions in coverage from 2019 to 2020; nor have settlement amounts exceeded insurance coverage for the current year or the three prior years.



Schedule of the Department's Proportionate Share of the Net Pension Liability Last Six Years December 31, 2020

	 2020	2019	2018	2017	2016
Department's proportion of the net pension liability	28.10%	27.60%	27.80%	27.00%	25.40%
Department's proportionate share of the net pension liability	\$ 9,139,491	\$ 7,876,004	\$ 8,810,416	\$ 6,872,948	\$ 6,668,532
Department's covered-employee payroll	\$ 7,704,469	\$ 6,796,086	\$ 6,648,574	\$ 6,280,067	\$ 5,583,222
Department's proportionate share of the net pension liability as a percentage of the total pension liability	118.63%	115.89%	132.52%	108.01%	119.44%
Plan Fiduciary net position as a percentage of the total pension liability	62.39%	64.44%	58.40%	65.44%	62.24%
	 2015				
Department's proportion of the net pension liability	25.90%				
Department's proportionate share of the net pension liability	\$ 4,825,855				
Department's covered-employee payroll	\$ 5,076,918				
Department's proportionate share of the net pension liability as a percentage of the total pension liability	95.05%				
Plan Fiduciary net position as a percentage of the total pension liability	69.11%				

Note: The Utility began to report the above information when it implemented GASB Statement No. 68 in fiscal year 2015. This Pension schedule is intended to present information for ten years. Additional information will be displayed as it becomes available.

Schedule of Department Contributions Last Six Years December 31, 2020

		2020	2019	2018		2017		2016	
Actuarially determined contribution	\$	1,090,182	\$ 1,075,820	\$	913,514	\$	970,270	\$	743,127
Contribution in relation of the actuarially determined contribution		770,446	 679,609		664,857		565,206		334,398
Contribution deficiency (excess)	\$	319,737	\$ 396,211	\$	248,657	\$	405,064	\$	408,729
Covered-employee payroll Contributions as a percentage of covered payroll	\$	7,704,469 10.00%	\$ 6,796,086 10.00%	\$	6,648,574 10.00%	\$	6,280,067 9.01%	\$	5,583,222 5.99%
		2015							
Actuarially determined contribution	\$	574,707							
Contribution in relation of the actuarially determined contribution	_	304,615							
Contribution deficiency (excess)	\$	270,092							
Covered-employee payroll	\$	5,076,918							
Contributions as a percentage of covered payroll		6.00%							

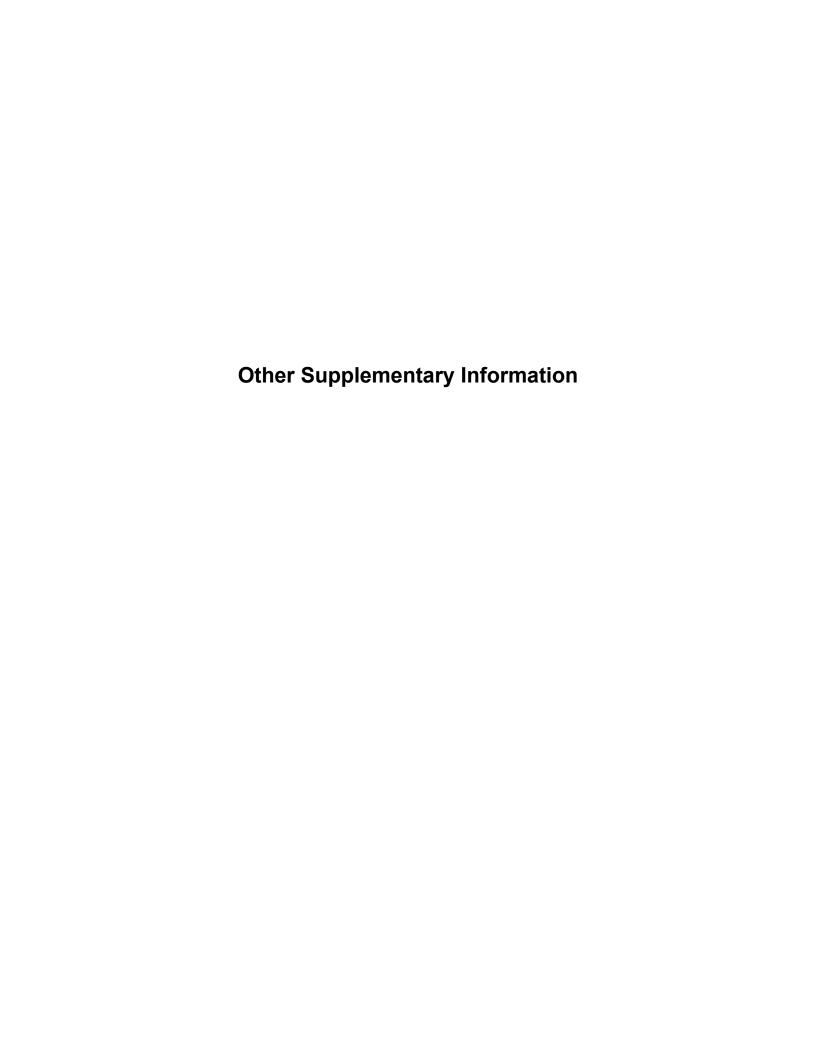
Note: The Utility began to report the above information when it implemented GASB Statement No. 68 in fiscal year 2015. This Pension schedule is intended to present information for ten years. Additional information will be displayed as it becomes available.

Schedule of Changes in the Department's Proportionate Share of the Total OPEB Liability and Related Ratios December 31, 2020

Total OPEB Liability, Beginning of Year		2020	2019	2018		
		668,809	\$ 614,139	\$	653,589	
Changes for the year						
Service cost		35,113	32,553		34,804	
Interest		22,831	23,105		20,653	
Difference between expected and actual experience		(104,407)	-		(33,650)	
Benefit payments		(7,162)	(23,873)		(33,422)	
Changes of assumptions		89,622	 22,885		(27,835)	
Total OPEB Liability, End of Year	\$	704,806	\$ 668,809	\$	614,139	
Covered-employee Payroll	\$	7,704,469	\$ 6,796,086	\$	6,796,086	
Total OPEB Liability as a Percentage of Covered-employee Payroll		9.15%	9.84%		9.04%	

Note: The Utility began to report the above information when it implemented GASB Statement 75 in fiscal year 2018. This OPEB schedule is intended to present information for ten years. Additional information will be displayed as it becomes available.

No amounts are accumulated in a trust that meets the criteria in paragraph four of GASB Statement No. 75 to pay related benefits.



Budgetary Comparison Schedule Year Ended December 31, 2020

	Original and Final Budget	2020 Actual	Actual Over (Under) Budget
Operating Revenues			
Sale of electricity, net of uncollectible accounts	\$ 94,000,000	\$ 86,010,755	\$ (7,989,245)
Penalty income	1,500,000	934,538	(565,462)
Miscellaneous income	8,848,000	878,252	(7,969,748)
Total operating revenues	104,348,000	87,823,545	(16,524,455)
Operating Expenses			
Salaries and fringe benefits	10,920,388	9,666,504	(1,253,884)
Purchased electricity	59,689,447	40,112,092	(19,577,355)
Maintenance	2,250,000	2,850,060	600,060
Franchise tax	1,070,000	709,617	(360,383)
Depreciation	9,940,446	11,038,516	1,098,070
Other services and charges	3,100,000	3,669,428	569,428
Total operating expenses	86,970,281	68,046,217	(18,924,064)
Operating Income	17,377,719	19,777,328	2,399,609
Nonoperating Revenues (Expenses):			
Interest and Investment Income	400,000	444,439	44,439
Interest Expense	(1,100,000)	(443,426)	656,574
Bond issuance cost	-	(137,888)	(137,888)
Trustee Fees	(10,000)	(3,500)	6,500
Grant Income		62,241	62,241
Total nonoperating revenues (expenses)	(710,000)	(78,134)	631,866
Income Before Transfers Out	16,667,719	19,699,194	3,031,475
Transfers Out	12,000,000	13,649,346	1,649,346
Increase (Decrease) in Net Position	4,667,719	6,049,848	1,382,129
Net Position, Beginning of Year	149,039,322	149,039,322	
Net Position, End of Year	\$ 153,707,041	\$ 155,089,170	\$ 1,382,129

Schedule of Net Revenues and Debt Service Requirements Year Ended December 31, 2020

Revenues	
Sale of electricity, net of uncollectible accounts	\$ 86,010,755
Penalty income	934,538
Miscellaneous income	878,252
Total revenues	87,823,545
Expenses, Excluding Depreciation and Interest Expense	
Salaries and fringe benefits	9,666,504
Purchased electricity	40,112,092
Maintenance	2,850,060
Franchise tax	709,617
Other services and charges	3,669,428
Total expenses	57,007,701
Net Available for Debt Service	\$ 30,815,844
Average Remaining Annual Debt Service Requirements	\$ 2,594,468
Net Earnings Coverage	11.88
Minimum Requirement	1.25



Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards

Independent Auditor's Report

Members of the City Council City of North Little Rock, Arkansas

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of activities of the City of North Little Rock Electric Department (Department), enterprise fund of the City of North Little Rock, Arkansas, which comprise the statement of net position as of December 31, 2020, and the related statements of revenues, expenses, and changes in net position and cash flows for the year then ended and the related notes to the financial statements, and have issued our report thereon dated May 25, 2021, which contains an emphasis of matter paragraph related to the presentation of Department only financial statements.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Department's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Department's internal control. Accordingly, we do not express an opinion on the effectiveness of the Department's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.



Members of the City Council City of North Little Rock, Arkansas Page 32

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Department's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

BKD,LLP

May 25, 2021